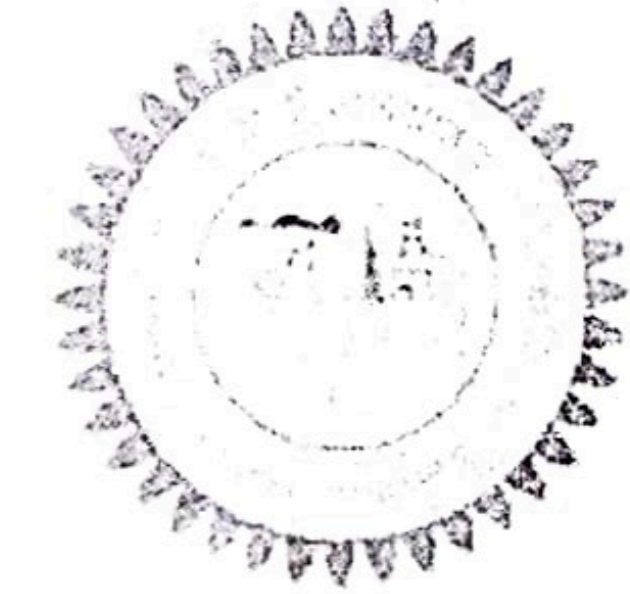


# UNIVERSITY GRANTS COMMISSION

RESEARCH AND DEVELOPMENT CELL - RAJSHAHI

## RANCHI UNIVERSITY, RANCHI

(2020-2021 ONLINE COURSES)



### UGC-SPONSORED

## GURU-DAKSHTA

2<sup>nd</sup> FACULTY INDUCTION PROGRAMME (FIP)

*This is to certify that*

**MR. SUBIR GAYEN**

Assistant Professor, Department of Political Science

Dhruba Chand Halder College, Dakshin Barasat

University of Calcutta, Kolkata, West Bengal

Participated in the 2<sup>nd</sup> Faculty Induction Programme of 120 hours'

from 04/01/2021 to 31/01/2021

and obtained Grade - A

*Jyoti Kumar*

(OFFICIAL)

*[Signature]*

COURSE CO-ORDINATOR

*R K Pandey*

CHECK OFFICER

*[Signature]*

PRINCIPAL

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